#### Textbook(s)

Required: "The Financial Management of Hosptials and Healthcare Organizations Michael Nowicki

Health Administration Press, Fourth Edition 2008

Required: "Practice Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems and Case Study to Accompany The Financial Management of the Problems of the Pro of Hospitals and Healthcare Organizations, Fourth Edition" -- Michael Nowicki Health Administration Press, Fourth Edition, 2008

# Course Description COURSE DESCRIPTION:

This course will introduce the student to the major areas of financial decision making in health care. The c review the different types of reimbursement from the government and private insurers for hospitals, outpa facilities, home health care and skilled nursing facilities. Resource allocation methods and control of finar resources will be discussed and the interpretation and utilization of financial statements will be discussed. course will highlight financial strategic planning concepts, managed care, capital budgeting and financial/ benchmarks necessary for work in today's healthcare organizations.

# Course Objectives STUDENT OUTCOMES:

Upon successful completion of the course the student will:

- Be able to demonstrate an understanding of pertinent healthcare financial information and decision processes for health care finances.
- Have reviewed how hospitals, outpatients, skilled nursing facilities and home health care agencie for services rendered, including prospective payment systems, capitation, rate/price setting.
- Be informed on the cultural, political, economic and environmental factors that affect health care
- Be able to understand financial statements used healthcare organizations on a high level and be knowledgeable on the different structures of financial statements.
- Demonstrate an understanding of ratio analyses used in healthcare organizations and benchmarki principles.
- Be knowledgeable about the budgeting and capital budgeting processes, zero based budgeting an
- Have learned about the legal and regulatory financial environments in healthcare.

#### LEARNING METHODOLOGIES:

## Learning Methodologies

- 1. Overview by Presentation/Notes
- 2. Assignments using Websites and Practiced Problems
- 3. Written Paper

- 4. Examinations
- 5. Current Topics in Threaded Discussions (3)

### **Evaluation/Grading EVALUATION/GRADING**

Discussion Participation 150 points (3 discussions at 50 points each) Two or more substantial entries

for full credit.

Written Paper 100 points

Test 1 100 points

Test 2 100 points

Test 3 100 points

Website assignments (5) 250 points (50 points each)

Practice Problems (5) 200 points (40 points each)

#### **GRADING SCALE:**

$$93-100 = A 4.077-79 = C + 2.3$$

$$90-92 = A-3.773-76 = C2.0$$

$$87-89 = B + 3.370-72 = C - 1.7$$

$$83-86 = B \ 3.0 \ 67-69 = D+1.3$$

$$80-82 = B-2.760-66 = D1.0$$

$$<60 = F 0.0$$

## **Honor Code/Online Protocol**

- It is expected that students have read the assignments and are prepared for class.
- It is expected that students will actively participate in class discussion via comments in chat
- It is expected that students will complete work for each unit.
- It is expected that students will take examinations as scheduled. Failure to do so will constit zero unless prior arrangements have been made with the instructor.
- It is expected that assignments will be handed in on the due date. Late assignments will reco decreased points for each late day.
- The Cedar Crest College Honor Code will prevail at all times. Any violation of the Honor C constitute a failure for the course. Plagiarism, as defined in the Cedar Crest Custom's Book considered an Honor Policy violation.
- The Cedar Crest College Classroom Protocol will prevail at all times.

# **Syllabus**

### COURSE SYLLABUS BUA 340 Spring 2010

START DATE: JAN 19

WRITTEN PAPER DUE: Monday, March 1, 2010 at 11PM EST (see tab under course home for Written Information)

WEEK ONE: Jan 19-Jan 24

UNIT 1 Introduction to the Course

Read: CH. 1-Financial Management in Context

Website Assignment I - Record Responses in Dropbox

UNIT 2: Read: CH 2-Organization of Financial Management

Threaded Discussion One (found under Course Home)- participate weeks 1 and 2

#### WEEK TWO: Jan 25-Jan 31

UNIT 3: Read: CH 3-Tax Status of Healthcare Organizations

Website assignment II-record responses in Dropbox

UNIT 4: Read: CH 4-Third Party Payment

Website assignment-III-record responses in Dropbox AND

Practice Problem and two self-quiz problems found on

pages 3, 5 and 6 of Practice Problems Book-submit in Dropbox

TEST ONE: Chapters 1, 2, 3 and 4

#### WEEK THREE: Feb 1 – Feb 7

UNIT 5: Read: CH 5-Medicare and Medicaid

Website Assignment-IV - Record responses in Dropbox

UNIT 6: Read: CH 6-Cost Accounting

(4) Self quiz problems on pages 9, 13, 18 and 21-submit via dropbox

Threaded Discussion 2 – participate during weeks three and four

### WEEK FOUR: Feb 8-Feb 14

UNIT 7: Read Chapter 7-Setting Charges

(3) Self-quiz problems found on pages 25, 27 and 29

UNIT 8: Read: CH 8 – Managing Working Capital

TEST TWO: Chapters 5, 6, 7 and 8

### WEEK FIVE: Feb 15- Feb 21

UNIT 9: Read Chapter 9 - Managing Accounts Receivable

Read Chapter 11 - Strategic and Operational Planning

Read Chapter 12 – Budgeting

Website Assignment –V- place work in dropbox

UNIT 10: Read Chapter 13: Capital Budgeting

(4) self-quiz problems found on pages 52, 55, 58 and 62-place in dropbox

Threaded Discussion 3- participate in over weeks five and six

## WEEK SIX: Feb 22-Feb 28

UNIT 11: Read Chapter 14 - Financial Analysis and Management Reporting

(1) self-quiz problem, page 67 – place in dropbox

UNIT 12: Read Chapter 15: Future Trends

TEST THREE: Chapters 9, 11, 12, 13, 14, and 15

ALL WORK NEEDS TO BE SUBMITTED BY 11PM EST on Friday March 5, 2010